

To whom it may concern,

On behalf of the Ministry of Culture, we are pleased to express our full support for the ACTION 3XCELLENCE project, which is being submitted for funding under the Erasmus+ Sport 2026 program.

As a ministry responsible for the development and governance of sport in the Republic of Estonia, we strongly recognize the importance of fostering good governance within National Sport Federations (NSFs) and other sport organizations. The previous ACTION and ACTION+ projects have laid a solid foundation in this area, and we are confident that ACTION 3XCELLENCE will bring further systematic improvements through its innovative certification system, external quality assurance mechanisms and structured monitoring platform.

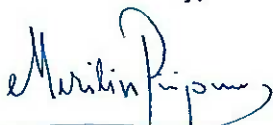
We fully support the project's objectives, particularly:

- The development and implementation of a multi-tier certification system that will encourage sport organizations to continuously improve governance standards.
- The creation of action plans and training programs to ensure the practical application of governance reforms.
- The launch of an online platform to enable monitoring, evaluation and knowledge exchange among stakeholders.

Ministry of Culture is committed to collaborating with the project consortium and will actively contribute to its success.

We firmly believe that ACTION 3XCELLENCE will have long-lasting benefits for sport governance in Europe and will contribute to ensuring transparency, accountability, and professionalization across the sector. We look forward to working closely with the Institute for Sport Governance and the esteemed consortium partners throughout the project lifecycle.

Yours sincerely,



Merilin Piipuu

Secretary General